



PRE-CONFERENCE ISSUE

HSINMUN

XXI

SCHOOL

國立科學工業
International Bilingual S
Can

NEHS SCIENCE BUILDING

GA1 - 1F

GA2 - 2F

GA3 - 3F

OLD GYM

Ceremonies

Meals

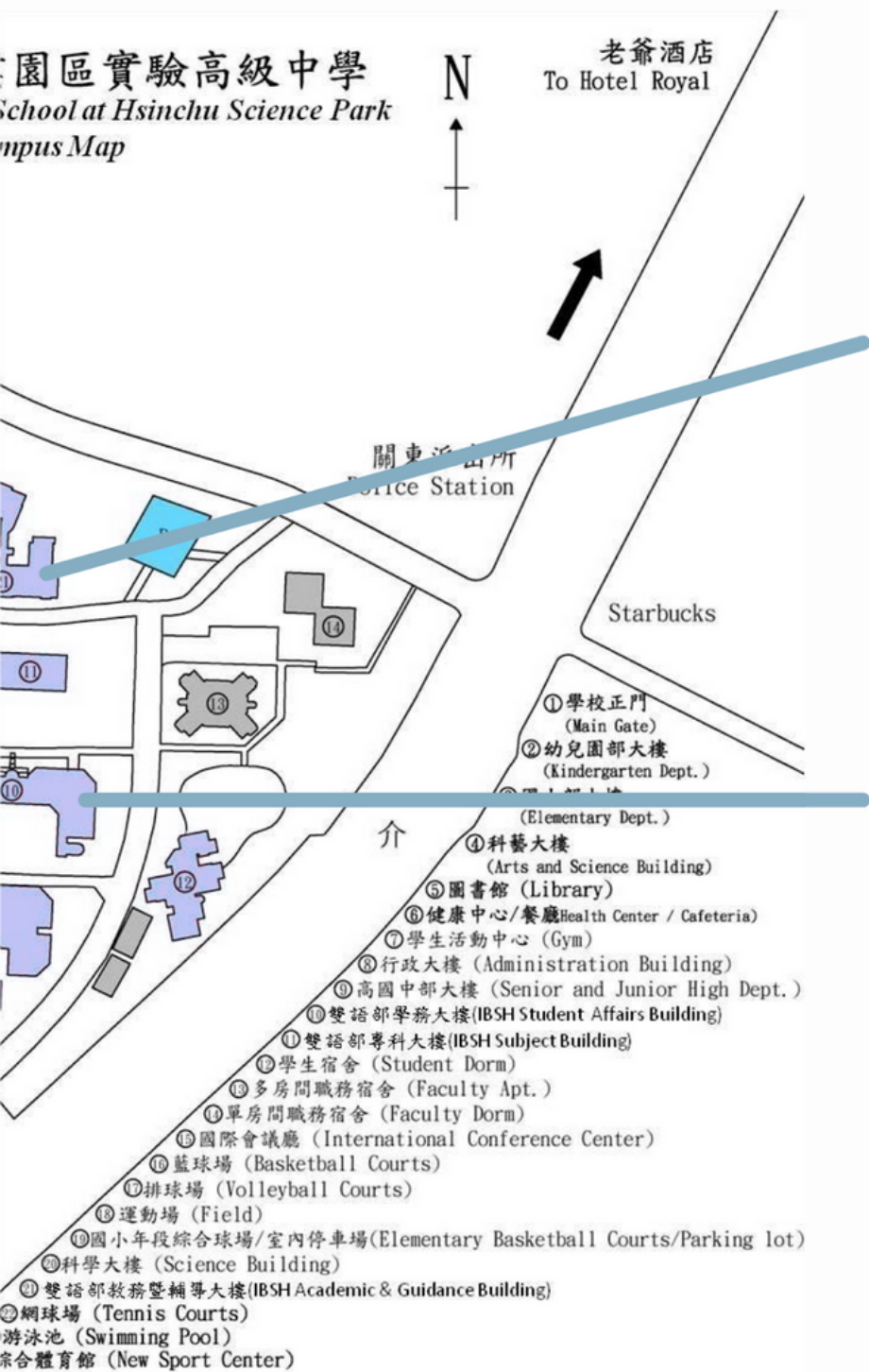
ADMINISTRATION BUILDING

SC - 3F

ENVT - 3F



MAP



ACADEMIC & GUIDANCE BUILDING

Teacher's Lounge - 1F
Approval Panel - 2F
ECOSOC - 4F

STUDENT AFFAIRS BUILDING

UNDP - 2F
ICJ - 2F
Admin Team HQ - 2F
Press Team - 3F
GA4 - 4F
GA6 - 4F
APQ - 4F
HRC - 4F

HSINMUN SPECS

Welcome all to HSINMUN XXI! The International Bilingual School at Hsinchu Science Park is thrilled to host its twenty-first conference. An impressive 21 schools from all over Taiwan are expected to attend, making HSINMUN a highly esteemed conference with years of history. As a THIMUN-affiliated conference, HSINMUN aims to provide a high-quality experience for all participants, with the goal of accurately mimicking authentic diplomatic settings in which delegates can connect with their international counterparts to produce real solutions to real problems. This year's theme, "Building Fortresses of Resilience: Constructing Towers of Justice and Stability," emphasizes the importance of strong collaboration and unwavering dedication to fight for justice. Delegates will engage in rigorous debates, cooperate despite differing perspectives, and ultimately craft resolutions with the potential to solve global issues. HSINMUN aims to shape the minds of young delegates, encouraging them to speak up for justice and become lifelong critical, creative thinkers. At the same time, we strive to foster a fun and comfortable environment for all participants to create long-lasting memories. We wish you the best time at HSINMUN.

The background features a soft, painterly style of clouds in shades of blue, teal, and white. Overlaid on the top left and right corners are faint, hand-drawn red grid patterns.

400+
attendees

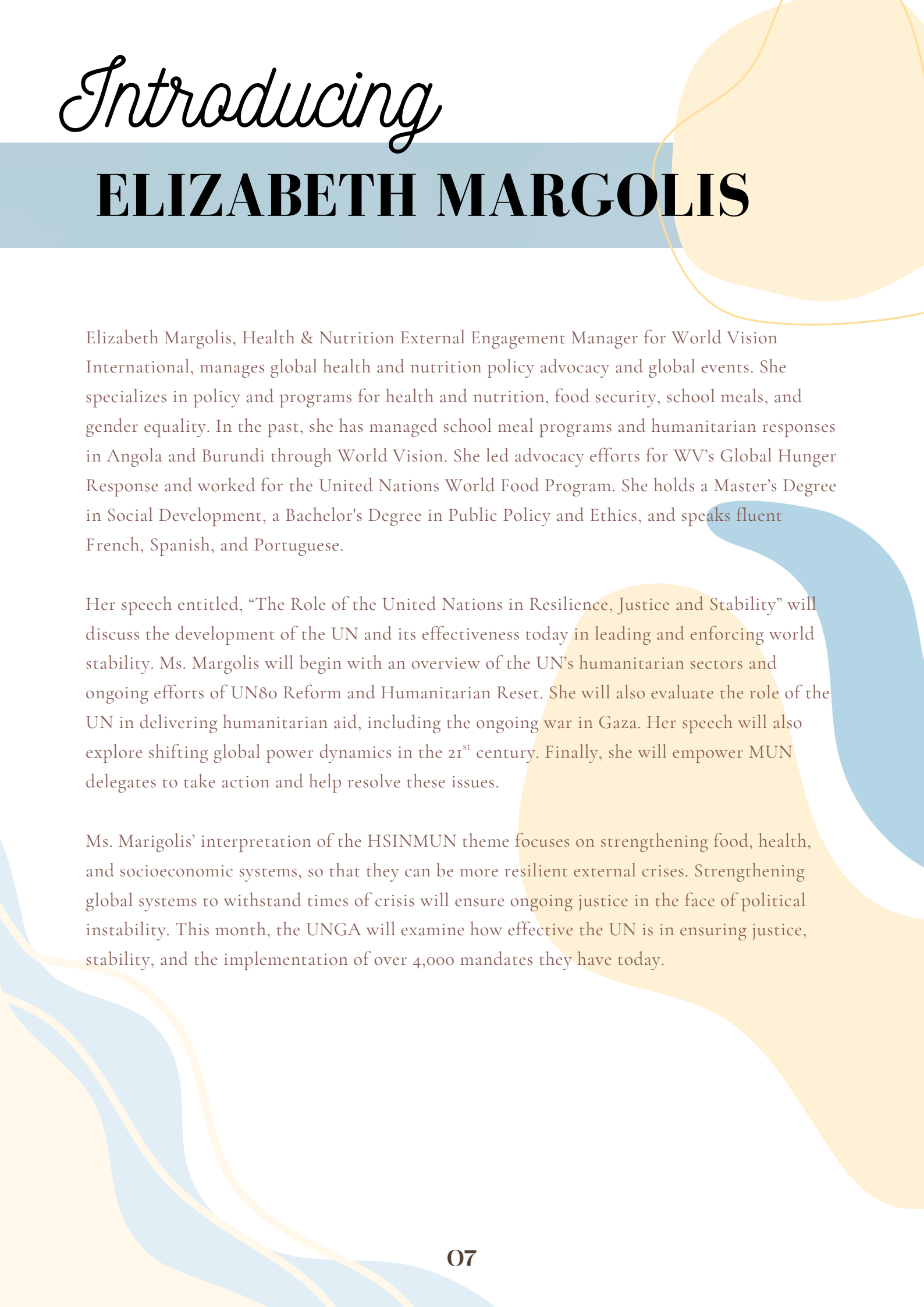
21
schools

1
conference

INTERVIEW WITH



ELIZABETH MARGOLIS



Introducing

ELIZABETH MARGOLIS

Elizabeth Margolis, Health & Nutrition External Engagement Manager for World Vision International, manages global health and nutrition policy advocacy and global events. She specializes in policy and programs for health and nutrition, food security, school meals, and gender equality. In the past, she has managed school meal programs and humanitarian responses in Angola and Burundi through World Vision. She led advocacy efforts for WV's Global Hunger Response and worked for the United Nations World Food Program. She holds a Master's Degree in Social Development, a Bachelor's Degree in Public Policy and Ethics, and speaks fluent French, Spanish, and Portuguese.

Her speech entitled, "The Role of the United Nations in Resilience, Justice and Stability" will discuss the development of the UN and its effectiveness today in leading and enforcing world stability. Ms. Margolis will begin with an overview of the UN's humanitarian sectors and ongoing efforts of UN80 Reform and Humanitarian Reset. She will also evaluate the role of the UN in delivering humanitarian aid, including the ongoing war in Gaza. Her speech will also explore shifting global power dynamics in the 21st century. Finally, she will empower MUN delegates to take action and help resolve these issues.

Ms. Margolis' interpretation of the HSINMUN theme focuses on strengthening food, health, and socioeconomic systems, so that they can be more resilient external crises. Strengthening global systems to withstand times of crisis will ensure ongoing justice in the face of political instability. This month, the UNGA will examine how effective the UN is in ensuring justice, stability, and the implementation of over 4,000 mandates they have today.

URC2025: International Support in Reconstruction

In mid-July, 2025, state leaders, representatives from international organizations, and members of the private sector convened in Rome to participate in the Fourth Ukraine Recovery Conference (URC2025). For a number of years, Ukraine has been suffering the effects of conflict and urgently requires the rebuilding of its cities, roads, hospitals, and other essential infrastructure. The conference centered on economic recovery, the renewal of public and social services, and the role of global collaboration.



Among the more than two hundred participants from around the world were Volodymyr Zelensky, Giorgia Meloni (Prime Minister of Italy), and Ursula von der Leyen (President of the European Commission). The highlights of the conference included the immediate signing of the EU agreement, investment pledges from multiple countries for Ukraine's reconstruction, and the World Bank's housing compensation initiative. One of the most significant announcements was a ten-billion-euro commitment to rebuild public services, housing, energy, and infrastructure networks. The World Bank also introduced a compensation scheme to support families whose homes were destroyed in the conflict, helping them rebuild and regain a sense of normalcy. In addition to these, over two hundred private institutions pledged to provide technical and financial aid towards the reconstruction of conflict-damaged roads, schools, hospitals, and energy infrastructures through a combination of technical expertise and construction support.

Ukrainians are beginning to see the first results of these initiatives. To develop proposals for the rebuilding of towns and services, a large number of workshops and discussion panels were set up to harness international support for the building of a self-sustaining economy. Ukrainian participants stressed the importance of education, health, and community businesses, empowering them with the ability to drive local improvements through reconstruction.

Given the conflict with Russia and the scale of destruction, Ukraine is accelerating recovery in the hardest-hit areas. The level of international support for Ukraine is unprecedented, yet aid effectiveness, extensive logistical challenges, and infrastructure gaps are still persistent hurdles.

Experts highlighted the urgency of combining immediate measures with long-term economic planning. They noted that reconstruction should reflect community needs, focusing on better living conditions, job creation, and more resilience. Ukraine's recovery now rests on coordinated efforts from international donors, local authorities, institutions, and non-profits, whose contributions are becoming the foundation of rebuilding.

URC2025 illustrates to the world Ukraine's recovery needs and showcases the post-conflict development potential of international collaboration. If the government, civil society, and the private sector work together, Ukraine can achieve economic recovery, political stability, and sustainable, multi-dimensional development in the coming years.



Ministry for Development of Communities and Territories of Ukraine

Ready to meet our...

PARLIAMENTARIAN

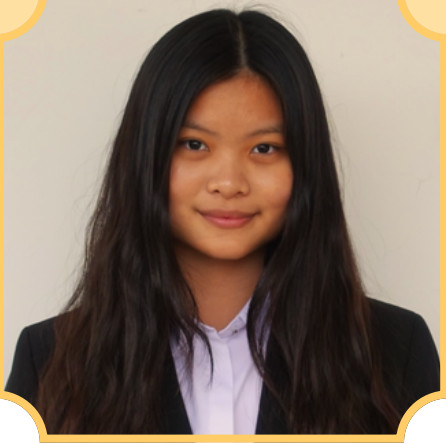
Meet Zoe Wan, a senior at the International Bilingual School at Hsinchu Science Park (IBSH), who will be serving as HSINMUN XXI's Parliamentarian. With experience from a dozen conferences, in half of which she served on the executive team or as a chair, she hopes to create a memorable HSINMUN experience, and to be remembered as someone warm and approachable.

Outside of MUN, she enjoys:

- Spending time with her friends
- Cuddling her cat, Chubby
- Customizing anything and everything

Her biggest takeaways:

- The chance to work with people across a wide variety of ages, nations, and schools
- Improved communication and critical thinking skills
- A newfound respect for conference organizers and their hard work



ZOE WAN

SECRETARY GENERAL

A current senior at IBSH, Chloe Kuo will be serving as this year's Secretary General. From participating as an admin to working on the executive team, she looks forward to sharing her experience with others and hopes to make an impression as a kind, hard-working secretariat.

Outside of MUN, she enjoys:

- Leading IBSH's Interact branch and participating in community service events
- Spending time with her pets

Her takeaways from her previous experience as Administration Coordinator:

- Knowledge about the inner-workings of MUN conferences
- Leadership experience and a stronger dedication to community



CHLOE KUO

DEPUTY SECRETARY GENERAL

Juliet Fung, a junior at IBSH, is serving as one of four Deputy Secretary Generals. Creative, approachable, and always with a smile on her face, she encourages HSINMUN participants to greet her in the hallways and not hesitate to ask for help.

Outside of MUN, she loves to:

- Play the guitar
- Karaoke
- Solve sudoku puzzles
- Binge watch k-dramas/c-dramas

She looks forward to seeing how delegates address nuanced issues in debate, and hopes that HSINMUN XXI can be an inspiring conference for many.



JULIET FUNG

DEPUTY SECRETARY GENERAL

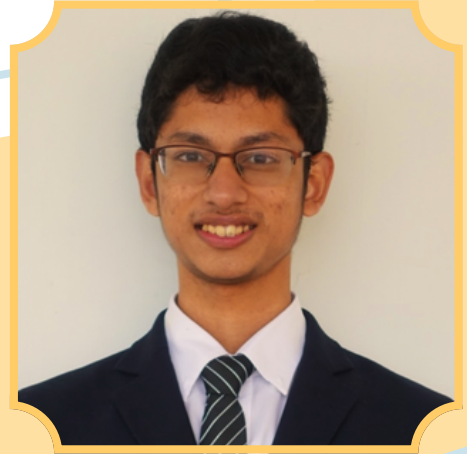
Pratyush Gopalsamy, a junior at IBSH is delighted to be serving as a Deputy Secretary General. He has participated in MUN for four years and has attended 13 conferences, three of those being chair experiences.

Outside of MUN, he enjoys:

- Watching Formula 1
- Debating
- Studying law

His hopes that:

- The skills he gained as an organizer of HSINMUN will lead him to success in the future
- He can be known as not just a secretariat but a “servant of the people”, expressed in his willful dedication to ensuring every delegate has the chance to grow, speak, and shine



PRATYUSH GOPALSAMY

DEPUTY SECRETARY GENERAL

Steven Ho, a junior from IBSH, is thrilled to serve as one of this year's Deputy Secretary Generals. With a mere two years of experience in MUN, he is motivated to continue pursuing his interests within international policy and debate.

Outside of MUN, he enjoys:

- WSDC Debate
- Reading

His looks forward to:

- Watching the speeches and debates given by delegates of various committees, all offering opposing perspectives on nuanced yet important issues
- Seeing delegates incorporate this year's theme when drafting resolutions that address the instability of less developed countries.



STEVEN HO

DEPUTY SECRETARY GENERAL

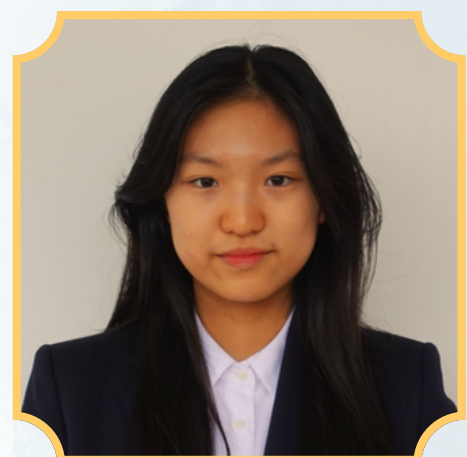
Aileen Kim, a sophomore from IBSH, is excited to serve as one of this year's Deputy Secretary Generals. She has had multiple experiences in MUN, one as an admin, seven as a delegate, one as an ICJ judge, and one as a chair.

Outside of MUN, she enjoys:

- Mind-stimulating activities (reading, writing, and playing board games)
- Dancing and horse-back riding

Her advice to delegates:

- She strongly advises new delegates to simply raise their placard, get up on the podium, and let words fall out of their mouth, which may seem somewhat cliché, but really is the best thing there is to do



AILEEN KIM

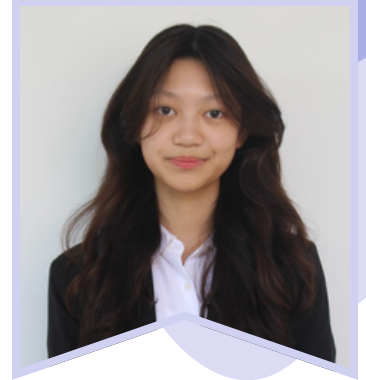
Secretariat Team!

INTRODUCING OUR DEDICATED WORKING TEAM

EDITOR-IN-CHIEF

Pattie Lin is a senior at IBSH. Her love for graphic design and experience as an officer of the Yearbook club has made her familiar with the world of photography and layout design. She was the Press Co-Editor-in-Chief during last year's conference, where she worked with other Press members to create a detailed account of the event. Her previous experiences makes her particularly suitable for leadership roles. Outside of MUN, Pattie's interest in reading, playing the piano, and tiramisu. This year she is serving as the Press Editor-in-Chief and hopes to see a collaborative and hard-working Press team.

PATTIE LIN



MICHELLE DU



CO-EDITOR-IN-CHIEF

Michelle Du, a senior at IBSH, is honored to serve as Press Co-Editor in Chief for this year's conference. Her experience as the editor of the school yearbook club has inspired her to try layout designing in a different format for Model United Nations. She remembers the excitement of meeting new people from her experience as Press member during last year's conference. An interesting individual, she enjoys collecting stickers of fruits. She hopes that the team can produce all of the conference issues successfully and capture all the delegates' memorable experiences.

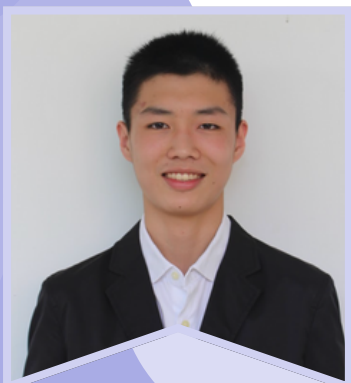
CO-EDITOR-IN-CHIEF

William Chu, a sophomore at IBSH, is honored to serve as a Press Co-Editor in Chief for this year's conference. Participating as an administrator for two years sparked his passion and encouraged him to stay involved, as he was drawn to the fast pace and intensity of MUN. His most memorable experience was being a committee admin during HSINMUN XIX, which was the first conference of his MUN journey. As a talented student, he also enjoys playing the violin, viola, and piano, as well as reading. He hopes to make the conference run more smoothly and make it more enjoyable for everyone. Furthermore, he wishes to inspire others to discover their own passion for MUN.

WILLIAM CHU



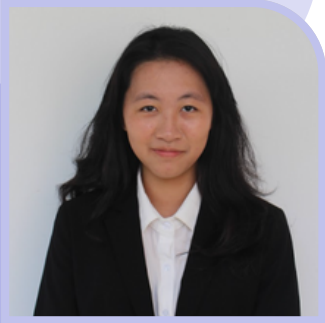
LUKE ZHU



ADMINISTRATION COORDINATOR

Luke Zhu, a junior at IBSH, is excited to serve as Administration Coordinator for this year's conference. Motivated by the desire to practice leadership skills and taking on a bigger role, he plans on making his role as a coordinator a meaningful experience. Outside of MUN, he enjoys badminton and math competitions. He hopes that his team will work hard and learn something new from their experiences as admins.

JANICE CHEN



DEPUTY ADMINISTRATION COORDINATOR

Janice Chen is a senior at IBSH. Motivated by her goal of gaining valuable experience, she is honored to serve as one of the Deputy Administration Coordinators during this year's conference. Her previous role as an admin made her realize the importance of good leadership and communication in the face of conflict. Her experience with leading the school Orchestra has also inspired her to take on important roles. A well-rounded student, Janice is also passionate about cooking, mechanically operated vehicles, and music. She hopes to see meaningful debates and other bright individuals during the conference.

DEPUTY ADMINISTRATION COORDINATOR

Yu-Hsin Ho, a junior at IBSH, has dedicated much of her high-school years to working in the administration section in Model United Nations. After two years as an admin, she found that she really enjoyed the adrenaline of running a large-scale conference. This year, she is honored to serve as one of the Deputy Administrative Coordinators; she decided to take on a leadership role and the challenge of guiding a team. A talented individual, Yu-Hsin also spends time in robotics and competitions where she has met others also interested in both robotics and Model United Nations. She hopes to see the administrators and the delegates at the conference socializing and having a great time together in team-building spirit.

YU-HSIN HO



CHAOHO LEE



IT COORDINATOR

ChaoHo Lee is a junior at IBSH. His previous role as an admin inspired him to contribute to Model United Nations while making use of his own expertise in technology. As an admin, he saw the amount of effort being put into the large-scale event, which showed him the value of working hard. He also heard exciting discussions and debates, which allowed him to learn how to communicate effectively. An engineering-bound student, his interests in robotics and mathematics make him particularly suitable for his role as an IT coordinator. He hopes to see a lively and enjoyable conference with minimal IT issues.

DEPUTY IT COORDINATOR

Felix Yu, a sophomore at IBSH, is honored to serve as a Deputy IT Coordinator for this year's conference. His curiosity about Model United Nations and desire to gain meaningful experience led him to join the HSINMUN team. Participating in the crisis committee during YMUNT was both educational and memorable, inspiring him to further participate in Model United Nations events. His talents in making and creating robots makes him particularly suitable for his role in IT. Other than technology, he also enjoys making music. Yu hopes to see energetic committees with meaningful discussions and is excited to watch his friends serve as Chairs for the first time.

FELIX YU



STEVE HSU

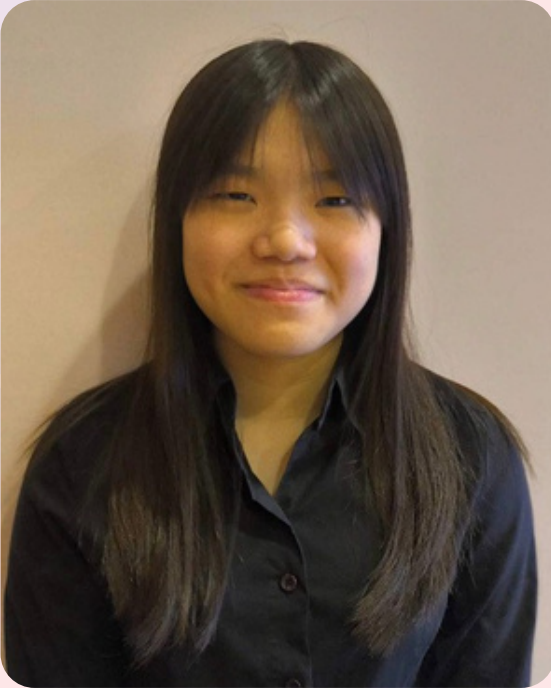


DEPUTY IT COORDINATOR

Steve Hsu is a senior at IBSH, serving as one of this year's Deputy IT Coordinators. After participating in HSINMUN as an IT admin, he decided to take on a larger role in HSINMUN and hopes his position this year will not only refine his leadership skills, but also allow him to share his knowledge about technology with the Model United Nations community. In his free time, Steve enjoys volleyball. He hopes to see the conference running smoothly with minimal issue from technology at the site of the conference.

GAI

GENERAL ASSEMBLY 1:



Head Chair
Shania Hsu (PAS)

Shania Hsu is a junior at Pacific American School. With ten conferences already behind her and four times in the chair's seat, HSINMUN XXI marks yet another chapter in a journey defined by curiosity, resilience, and a quiet determination to see diplomacy in action. Shania interprets this year's theme of resilience as "building systems and communities that can endure challenges while promoting fairness and justice on a global scale." This perspective reflects both her commitment to rigorous debate and her belief in the broader role of diplomacy. She emphasizes that arguments grounded in clarity and respect carry the greatest influence. "Strong arguments and clear ideas matter more than perfect grammar," she reflects, noting that listening and compromise are just as vital as speaking. With this in mind, she hopes to see engaged delegates who ask questions, share ideas, and build on one another's points. For her, the best committees strike a balance: serious and focused discussions, but with an atmosphere where every delegate feels comfortable contributing. Though she describes herself as introverted, MUN has given Shania the platform to grow into her own voice, learning that compromise can be just as powerful as conviction. Beyond the committee room, her interests stretch from R&B playlists and piano melodies to exploring biology and rewatching her favorite film, Sing Street.

Stephen Liew, a sophomore at IBSH, has been part of MUN since sixth grade. What began as curiosity slowly grew into a real passion for tackling global issues and sharpening his skills in research and writing. To him, MUN isn't just about debate; it's about thinking critically and reasoning through today's global challenges. This year, Stephen chose GAI because of its focus on arms, warfare, and the urgent matters shaping international peace and security. Looking at this year's theme, he sees it as a reminder that resilience and adaptation are essential, especially as technology rapidly reshapes both conflicts and the rules that govern them. He hopes delegates can walk away not only with stronger public speaking skills but also with deeper insights into global governance. Outside of MUN, Stephen has been playing badminton for two years, enjoys listening to R&B, and relaxes with his favorite Netflix series, When I Fly Towards You. A cat person at heart, he also prefers conferences that lean more lively and relaxed. Stephen shares three key pieces of advice for delegates: understand the issue in depth, don't be afraid to speak up even as a newcomer, and take notes during longer speeches. It can be really helpful for rebuttals and collaboration, and even a little fun. "Try your best," he adds, "because MUN is not only about debate, but also about learning and connecting with others."



Co-Chair
Stephen Liew (IBSH)

GA2

GENERAL ASSEMBLY 2:



Head Chair
Albert Slabbert (HIS)

Albert Slabbert, a senior at Hsinchu International School, attended his first-ever MUN last year at HSINMUN, an experience that left a strong impression and inspired him to return. He chose GA2 because he is genuinely interested in economic and financial topics and is eager to hear the unique perspectives that each delegate brings. Looking at this year's theme, Albert believes it is crucial for nations to prepare for crises, whether it's war, climate change, disease, or economic instability, while also strengthening systems locally and globally. As Head Chair, he hopes delegates will step out of their comfort zones, engage actively in debate, and collaborate to develop creative solutions. He encourages participants to be outspoken and to enjoy the challenges of debate while appreciating the sense of community in GA2, where meaningful discussions often turn into lasting friendships. Outside of MUN, Albert is serving his second term as Student Council President, enjoys playing tennis, and is a devoted dog lover. He's also passionate about politics and political dramas like *Scandal* and *Designated Survivor*, and plans to pursue a business-related major in college while exploring international relations. Good news: this won't be his last MUN, and we look forward to seeing him continue inspiring delegates in future conferences!

Julian Chu, a sophomore at Dominican International School, steps into HSINMUN XXI as GA2 Co-Chair with eight conferences already shaping her MUN journey. For her, resilience is not the absence of failure but the discipline of adapting, recovering, and pressing forward with clarity. Justice and stability, she believes, are inseparable, because only when fairness is upheld can genuine security be sustained. Her choice of GA2 is no coincidence. Julian regards economic policies as "the invisible backbone of development," shaping societies quietly but decisively beyond surface politics. She hopes this year's delegates will be interactive and collaborative, with voices that not only ignite debate but also weave together innovative and collective solutions. Julian favors a lively and energetic atmosphere over rigidity, convinced that openness fuels creativity. Her greatest takeaway from MUN is the reminder that compromise is not defeat but a form of strength. And to new delegates, she offers her advice directly: "Don't wait for 'the right moment' to speak. You'll never feel 100% ready. Just raise your placard." Beyond committee walls, Julian is an ambivert who enjoys everything from sports and acting to longboard dancing and music of all genres. Though she likes both cats and dogs, she admits she leans toward the dog side. Julian looks forward to seeing how GA2 delegates bring their ideas to HSINMUN this year!



Co-Chair
Julian Chu (DIS)

GA3

GENERAL ASSEMBLY 3:



**Head Chair
Joanna Chang (TAS)**

Joanna Chang, a junior at Taipei American School, enters HSINMUN XXI as Head Chair of GA3 with ten conferences already behind her. Her MUN journey began not with passion, but with pressure. Pushed by her parents to improve her public speaking, she once dreaded debate. Somewhere between resolutions and rebuttals, that obligation turned into fascination. What once felt like a chore has become a space where she learns global politics and discovers the unexpected humor in debate. For Joanna, resilience means crafting solutions that last, whether it's facing conflicts like Sudan, Ukraine, and Gaza, or tackling climate change. Justice is inseparable from stability, and GA3 provides the perfect forum to explore these connections. Having chaired GA3 before and researched international crises extensively, she brings both experience and insight. She values focus over distraction, encouraging delegates to participate actively, ask questions, and build on each other's ideas. Outside MUN, Joanna is a pianist, photographer, and volunteer, teaching English and helping with beach cleanups. A self-proclaimed dog lover, she enjoys scrolling through Aritzia and Hollister in her downtime. She reminds first-time delegates that every voice matters, even if it shakes.

Aurora Liu, a junior at Dominican International School, attended her first HSINMUN at the start of her MUN journey, where she delivered her very first point of information. "That moment was so important for me," she recalls, as it gave her the confidence to speak up and sparked a lasting interest in MUN. This year marks her 10th conference as she returns as GA3 co-chair. She chose this committee because she is deeply interested in humanitarian and human rights issues and hopes to guide delegates in thoughtful and engaging debate. Interpreting this year's theme, Aurora emphasizes that resilience is not just about overcoming setbacks; it's about learning from challenges and fostering cooperation. Justice and stability, she adds, grow when people genuinely care about one another. She hopes delegates will actively contribute to discussions, engage with diverse perspectives, and experience GA3 not just as a space for debating, but also as a platform for creativity and problem-solving. Beyond the conference, Aurora enjoys cooking, diving into crime movies and documentaries, and studying chemistry. With her guidance, GA3 promises to be a space where delegates can explore complex issues, exchange fresh ideas, and form meaningful connections while having fun along the way. Aurora looks forward to seeing inventive solutions and dynamic collaboration unfold in GA3 this year.



**Co-Chair
Aurora Liu (DIS)**

GA4

GENERAL ASSEMBLY 4:



Head Chair
Angelina Chen (DIS)

Angelina Chen, a junior at Dominican International School in Taipei, is stepping up as the Head Chair of GA4 at HSINMUN XXI. She has been a part of the MUN world since seventh grade, when her brother first encouraged her to give it a try. What started as a simple push from family quickly grew into something she loved. She recalls that the excitement during debate has kept her coming back conference after conference. Now, years later, she will be chairing for the first time as GA4's Head Chair. Angelina is especially looking forward to "the food and meeting delegates," highlighting how MUN has always been more than just debate for her. Beyond the committee room, Angelina spends her time reading, gaming, and collecting stuffed animals, small comforts that balance out the intensity of debate life. She says MUN has changed how she views global issues and has even shaped her plans for the future, influencing her choice of a university major. As a chair, Angelina hopes to create a space where delegates feel comfortable stepping out of their comfort zones, where they can make mistakes, speak up, and truly enjoy themselves. She wants delegates to remember her as someone who makes the committee not only challenging and rewarding, but also fun. A tip from her to new delegates is, "Don't be afraid of being embarrassed, no one remembers anyways, so just do it."

Serving as the Co-Chair of GA4 this year, Ashley Tan, a sophomore at Kaohsiung American School, is ready to bring her warm and supportive spirit to the committee. She began her MUN journey in sixth grade with the simple goal of improving her debate and public speaking skills. What she didn't expect was how deeply it would shape her as a person. Over the years, MUN has become much more than just conferences and awards, it has had "a huge impact on her personal and academic growth." This year, as a chair, she is ready to see the conference from a whole new perspective. Ashley is known for being approachable, organized, and supportive. These are traits she brings with her into every committee. She's most excited to meet all the delegates, create a fun yet professional atmosphere, and watch everyone grow throughout the sessions. "I hope delegates will remember me as a chair who balances professionalism with kindness," Ashley says, hoping to leave behind not just memories of a productive committee, but of an environment where everyone felt welcome to contribute. This year, she hopes to make GA4 a space where every delegate feels seen, supported, and ready to take on challenges. As for a message from the Co-Chair, "Always remember that seeking help and engaging with your peers is one of the best ways to learn and improve!"



Co-Chair
Ashley Tan (KAS)

GA6

GENERAL ASSEMBLY 6:



Head Chair
Max Cheng (TAS)

Having first joined MUN through the Press Team back in sixth grade, Max Cheng, now a junior at Taipei American School, is returning to HSINMUN XXI as the Head Chair of GA6. Max first joined MUN when his parents encouraged him to try the Press Team. What started as reluctant participation quickly became a passion. Max has previously attended HSINMUN as a middle schooler and says it played a big role in shaping his MUN journey. He's excited to now give back to the conference that once inspired him. Describing his chairing style as "caring, resolute, and involved," Max hopes to mentor delegates, support their growth, and foster a collaborative atmosphere in committee. For Max, this year's HSINMUN theme stands out as a powerful reminder of a critical and urgent issue that the global community is facing. It highlights "the lack of a system that keeps anyone, even political leaders, accountable for their actions and possibly harmful ideologies." He believes in the necessity of building accountable institutions in a world where corruption and inequality persist. This is an idea he hopes delegates will reflect on throughout the conference. Beyond MUN, Max enjoys tennis, studying architecture, and winding down with movies, YouTube, or a good book. He hopes GA6 will be a space where delegates not only debate passionately, but also find the same sense of belonging that drew him into MUN years ago. In the end, he hopes delegates remember his mentorship and encouragement to speak up even when they're scared, knowing he'll always commend their courage in facing their fears of public speaking, especially in opinion-based debate.

After discovering her passion for MUN in tenth grade, senior Kelly Hu from Hsinchu International School is thrilled to bring her upbeat energy as the Co-Chair of GA6 at HSINMUN XXI. Kelly joined MUN in tenth grade thanks to her best friend's encouragement, and what began as cautious curiosity has since become one of the most meaningful parts of her high school life. She says MUN has taught her the power of collaboration and has given her unforgettable friendships from conferences across the years. Having previously chaired at HIMUN IX, Kelly is excited to be a chair again this year. Kelly sums up her approach to chairing in three simple words: organized, fun, and pressure-free. She hopes to create a positive space where delegates feel encouraged to speak up, explore new perspectives, and enjoy the experience. She also admits she's excited to "enjoy the buffet during breaks," showing the cheerful and down-to-earth personality she brings to the committee. For Kelly, this year's theme represents the importance of nations working together so it "puts expectations on all delegates to think outside of the box and provide meaningful resolutions for each committee's issues." She hopes to spark this same sense of innovation and hope in her delegates. Outside of MUN, Kelly enjoys dancing, which she says gives her joy and energy, and credits MUN with sparking her passion for following global events and staying engaged with the world. Through GA6, she hopes to inspire delegates to debate fearlessly while enjoying every moment of the experience.



Co-Chair
Kelly Hu (HIS)

ECOSOC

ECONOMIC & SOCIAL COMMITTEE



**President
Karl Chu (TAS)**

Bringing years of experience and a love for politics that began in fifth grade, junior Karl Chu from Taipei American School is serving as the President of ECOSOC at HSINMUN XXI. Since joining MUN in seventh grade, he has sharpened his skills in debate and negotiation while also building friendships that keep him coming back year after year. Karl describes his chairing style as “firm, understanding, and approachable.” He hopes delegates will see him as a guide who pushes them to grow while also making committee an enjoyable experience. To him, this year’s theme reflects the urgent need to uphold justice and stability in a world “where nothing is guaranteed, rules are being turned on their head, institutions of the past are crumbling, and AI is taking over everything.” Outside of MUN, Karl leads a busy life with rugby, reading, and working out, which he says help him stay focused and disciplined. Looking ahead, he credits MUN with shaping how he views politics and inspiring his future career goals. As President, Karl hopes delegates will walk away not only with a deeper understanding of global issues, but also with the memory of an approachable leader who encouraged them to grow, engage, and enjoy the experience. He encourages everyone by saying, “Have fun, relax, and don’t be afraid to talk!”

Stepping into a brand-new role, sophomore Tiffany Ting from Hsinchu International Academy is serving as the Deputy President of ECOSOC at HSINMUN XXI. She first joined MUN in eighth grade at the encouragement of a friend. What began as simple curiosity quickly turned into a passion for political discussion and international affairs. After attending HSINMUN twice as a delegate, Tiffany is now stepping out of her comfort zone by taking on the role of Deputy President, a milestone she’s both nervous and excited about. Tiffany is known for her supportive, fair, and adaptable personality, bringing a lighthearted vibe to her committee. She’s eager to guide delegates through their debates while cheering on their courage and growth. To her, this year’s theme represents “the idea of strengthening ourselves and the community we live in to overcome the obstacles that may arise as we head towards our dreams and paths,” a message she hopes will resonate throughout committee. Outside of MUN, Tiffany enjoys drawing, reading, and playing Valorant. She credits MUN with sparking her interest in studying *Personal Protection Equipment* and law in the future, showing just how much the activity has shaped her goals. Through her role this year, Tiffany hopes to give delegates the same sense of encouragement and confidence that MUN gave her, inspiring them to debate boldly while enjoying the experience.



**Deputy President
Tiffany Ting (HIA)**



SECURITY COUNCIL



**President
Jade Walia (KCISLK)**

Jade Walia, a senior from Kang Chiao International School Linkou (KCIS), is proud to serve as President of the Security Council. HSINMUN XXI will be her 16th conference and seventh time chairing. She also has experience with the roles of parliamentarian and advisor. Jade is particularly excited for this year's conference because, like many, she started her MUN journey with HSINMUN. Since then, she has attended every single HSINMUN, making the conference one of the highlights of her high school experience. She hopes that this year's theme will inspire delegates to craft strong resolutions that combat the many issues that threaten society's stability. Outside of MUN, Jade enjoys studying STEM subjects, listening to music (she plays the pipa and loves to sing), puzzles (such as LEGOs, jigsaws, and brain puzzles), and binge-watching TV shows. Despite her committee's issue not being related to the career she wants to pursue after high school, she is still determined to learn about the disruptive effects of terrorism and its prevalence across the globe. This way, she can better understand methods of protecting citizens from the dangers of terrorism and instability. To new delegates, Jade wants to emphasize that it's perfectly okay to be wrong. Additionally, MUN is a complex and fast-paced activity, so delegates should not just research their country's stance well but also mentally prepare themselves for the debates. Lastly, Jade hopes that she can foster a welcoming committee atmosphere and be remembered as a fun, chill, and easygoing chair.

Rita Lin, a senior from Hsinchu International Academy (HIA), is proud to serve as Deputy President for the Security Council. She started her MUN journey in middle school, took a short break in freshman year, and continued on with renewed determination to engage in debates and committee work. She expresses her excitement to meet new people and make new friends, and believes that constructing towers of justice and stability comes from society's compassion and dedication to serving the community with fairness. Outside of MUN, Rita enjoys relaxing activities such as cafe hopping with friends and ordering matcha. Her empathetic and calm approach to diplomacy reflects her goals to become a voice of advocacy for underrepresented communities. She believes that MUN should be a collaborative activity. If delegates simply take the time to help each other out, then nobody is ever truly alone. She encourages new delegates to just speak up and remember that their voice matters in shaping minds of future leaders. Rita would like delegates to remember her as a mentor or friend—someone who is warm, welcoming, and able to foster an inclusive environment where young minds are challenged and supported. She hopes that all delegates will leave the conference with a renewed sense of confidence, pride, and inspiration.



**Deputy President
Rita Lin (HIA)**



INTERNATIONAL COURT OF JUSTICE



**President
Leo Yeh (DIS)**

Leo Yeh, a junior at Dominican International School (DIS), is thrilled to serve as the President of the International Court of Justice (ICJ). Within three years, he has been to 16 conferences, with HSINMUN XXI being his fifth time chairing. He is also proudly serving as the President and Secretary General of the upcoming DISMUN VIII. At this conference, he is most excited to see the debates within ICJ. Specifically, he is looking forward to watching his friends Anderson and Sean, both strong speakers with reputations of getting debates heated. Despite his love for passionate debates, Leo also indulges in more calming activities such as playing golf and listening to classical music. As an experienced and dedicated MUN participant, he advises new delegates to always be prepared regarding one's country and stance as well as to never be afraid to ask questions. He emphasizes the importance of collaboration rather than competition and notes that MUN is the place he first met many people he now considers his best friends. He believes that there is always a learning experience to be had, and he is dedicated to making HSINMUN XXI worthwhile.

Jonathan Chen, a junior from Kaohsiung American School (KAS), is excited to serve as the Deputy President for the International Court of Justice (ICJ). He has been involved in Model United Nations for the past five years, making him a highly experienced delegate and chair. Within his committee, he most looks forward to the passionate and fiery debates that normally arise in the ICJ between advocates and respondents. Additionally, he believes that this year's theme serves as an important reminder that resilience in international relations comes not only from strength but also fairness. He revels in the opportunity to be part of a conference that works to ensure that justice is being upheld as the foundation for long-term stability. Outside of MUN, Jonathan enjoys playing basketball, soccer, running, bouldering, cooking, and generally challenging himself with new experiences. To first-time delegates, he suggests that they not worry too much; everyone starts somewhere, and the most important thing is to make an effort. Learn from mistakes and enjoy the process! Lastly, as a chair, he hopes that his committee will remember him as someone who is guided by procedure as well as dedicated in fostering an engaging, fair, and welcoming environment in which all delegates can muster the confidence to speak up.



**Deputy President
Jonathan Chen (KAS)**



HUMAN RIGHTS COUNCIL



President
Daniel Yang (DMHSCIP)

Daniel Yang, a senior at St. Dominic Catholic High School Cambridge International Programme, is excited to contribute more to HSINMUN during this year's conference. HSINMUN was his first MUN conference years ago, and he has attended the annual conference ever since. He loves helping others and would like to give back to the MUN community by using his knowledge to guide and inspire delegates. Daniel's interpretation of this year's theme of "Building Fortresses of Resilience: Constructing Towers of Justice and Stability" leans heavily into the imagery of construction. He believes that building from the ground up, stacking a single "brick" of specific and detailed solutions one at a time, can allow people to eventually assemble a fortress of effective and overarching solutions that achieve something greater than ever before. With the regulations overseen by third parties and adopted with legal ratifications, the fully implemented resolutions can allow vulnerable societies to withstand and recover from crises. Daniel will ensure that delegates focus on the implementation of solutions during debate, building upon pre-existing frameworks to devise long-lasting policies for all. A well-rounded individual, Daniel enjoys watching Disney animations, conducting scientific research, making videos on airplanes, watching baseball, and playing the violin. He hopes to see delegates participating actively and exploring the ethical and social dimensions of the criminalization of drugs during this year's conference.

Marcella Wu, a junior at Hsinchu County American School, is honored to be back at HSINMUN as the Deputy President of HRC. Her previous experiences at the conference were some of the most impactful ones in her MUN journey. HSINMUN made her realize that MUN was not as difficult as she expected it to be, and she encourages everyone to participate. Her most memorable MUN experience involves a series of debates over a certain clause, which was both rewarding and educational. Marcella believes that this year's theme is really about aiming for long-term stabilized solutions to current world issues: whether it's fighting for racial and gender equality or simply fighting for justice. Her interpretation will influence her participation as a chair because it revolves around issues that relate to human rights, which is something that she advocates for. This theme will influence the way that she guides delegates to form solutions that are feasible and sustainable for these issues. In her free time, Marcella enjoys watching Netflix and filming TikToks with her friends. Marcella hopes to see an engaging committee that will make the conference enjoyable for both the chairs and the delegates. She also hopes that delegates can be creative in forming solutions and socializing.



Deputy President
Marcella Wu (HCAS)



ENVIRONMENT COMMITTEE



President
Marcus Chung (DIS)

Marcus Chung, a junior at Dominican Republic school, is excited to be back at HSINMUN for the third year. HSINMUN has always been his favorite conference to attend. He reflects on his monumental first conference, HSINMUN XIX, where he made his first speech; this marked the beginning of his MUN journey. Marcus decided to take on the opportunity to engage with the MUN community and gain experience through a new role. Marcus's interpretation of this year's theme, "Building Fortresses of Resilience: Constructing Towers of Justice and Stability," made him change his mindset into thinking about building and cooperating more compared to fighting for rights or privileges. Marcus also believes that people should all work together and improve the world as a whole, together. This analysis of the theme is clearly centered on cooperation, which he values to a great extent. Cooperation is the basis of world peace; Marcus believes that through cooperation, problems can be solved more efficiently on a grander scale. A well-rounded individual, Marcus also enjoys basketball, swimming, piano, watching sports, and doing math problems. His empathetic nature is inspired by his two dogs at home, both of whom are his good friends. During the conference, he hopes to see delegates improve, grow their confidence in public speaking and making new friends.

Hannah Peng, a junior at International Bilingual School at Hsinchu Science Park, is honored to serve as a chair for this year's HSINMUN conference. HSINMUN, she states, is where she started her MUN journey. The memorable experience inspired her to come back and make a bigger impact. Seeing her friends take on the roles of student officers motivated Hannah to participate in debate through a different role. Hannah's interpretation of the theme of "Building Fortresses of Resilience: Constructing Towers of Justice and Stability," is that it conveys the message of building strength to face challenges while also making sure fairness and stability guide our choices. With the theme in mind, Hannah states that she will make sure to guide delegates to work together to solve issues. Hannah's most memorable experience involves making new friends. "Although everyone represents a different country and has different stances, at the end of the day we are all students that can share memorable moments," Hannah reflects. A well-rounded individual, Hannah also enjoys dancing as a way to relieve stress and to exercise. She hopes to see all delegates and staff members enjoying their time and making memories with those around them during this year's conference.



Deputy President
Hannah Peng (IBSH)



UNITED NATIONS DEVELOPMENT PROGRAMME



**President
Jonathan Shih (PAS)**

Jonathan Shih, a junior at Pacific American School (PAS), is proud to serve as President for the United Nations Development Programme (UNDP). He has been to 16 conferences thus far with 6 of those being chair experiences. He expresses his excitement to attend HSINMUN XXI due to its reputation for good food and conference quality. Apart from his savory motivations, Jonathan wishes to see a fruitful conference that runs smoothly. He acknowledges the world's current condition of chaos and turmoil and, thus, emphasizes the need for the younger generation to come up with innovative solutions to these pressing problems. He believes the issue of his committee on general inequality may equip him with the empathy and skills needed in the pursuit of a career in international relations. Through MUN, he has learned important skills such as networking and communication. Therefore, with such skills under his belt, he is fit to advise young delegates to simply approach the podium and speak up, even if it seems scary. He can undoubtedly guarantee that the friends made in MUN conferences can build one's freedom to express ideas in front of an audience. Lastly, as a chair, Jonathan would like to be remembered as well-balanced, both fun and serious in changing conditions.

Sophia Chen, a sophomore from Kaohsiung American School (KAS), is excited to serve as the Deputy President for the United Nations Development Programme. She began her MUN journey in seventh grade, with HSINMUN XXI being her ninth conference. She greatly wishes to see delegates finding passion within the issues debated upon and creating an unforgettable experience for all. Sophia believes that this year's theme, "Building Fortresses of Resilience: Constructing Towers of Justice and Stability," emphasizes the urgent need for action, especially in a rapidly changing world. Besides MUN, Sophia enjoys playing tennis, soccer, and the violin. As a girl herself, the issue of gender inequality addressed by her committee strikes a strong match within her heart. She strongly wishes to change stereotypes placed upon all women and is determined to do so no matter the future career she chooses to pursue. Sophia advises new delegates to know one's issue and stance clearly prior to the conference. At the end of the day, no one will really remember every exact thing delegates say, so do not squander opportunities to speak up. As an introvert as well, she remembers feeling stressed and worried as well in her first few MUN experiences; however, it was the friends she met at each conference that made her persevere and continue to find joy at every turn. Thus, as a chair, she hopes to inspire fellow delegates to do the same.



**Deputy President
Sophia Chen (KAS)**

APQ

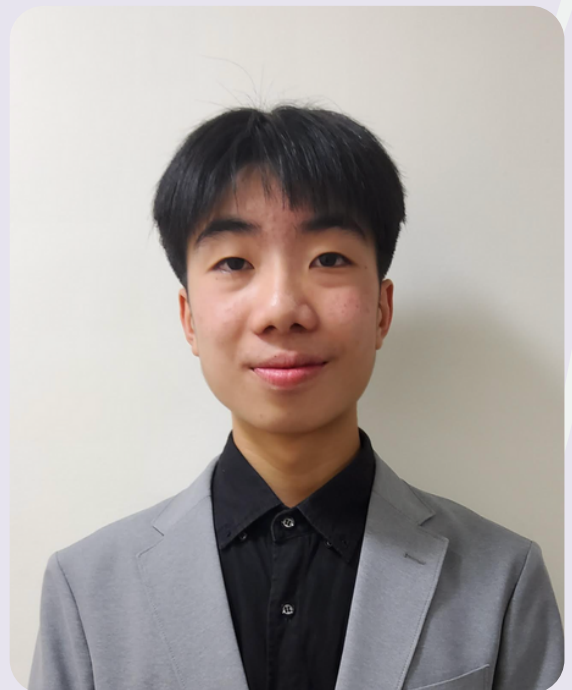
ADVISORY PANEL QUESTION



**President
Morris Hsieh (HCAS)**

Morris Hsieh, a senior from Hsinchu County American School (HCAS), is thrilled to serve as President for the Advisory Panel Question (APQ) this conference. He has been to 14 conferences and HSINMUN XXI will be his second time chairing. Morris feels slightly bittersweet about attending this year's conference, as HSINMUN was his first ever conference. It would feel somewhat poetic for him to end his MUN experience in the place where it all started. He reminisces about all the friends he made these last four years and is greatly looking forward to seeing them as both delegates and chairs one last time. Outside of MUN, Morris likes to play sports and exercise, especially golf. He also enjoys watching anime and other TV shows. He loves to connect with those who enjoy these activities as well and believes that MUN has given him the opportunity to form widespread connections that serve him well in his future pursuits. As an experienced participant of MUN, he wishes to remind new delegates to take a deep breath and never hesitate to ask questions. As part of his MUN legacy, Morris would like to be known as fun, approachable, and most definitely (not) locked-in.

James Chu, a sophomore from the International Bilingual School at Hsinchu Science Park, is thrilled to serve as the Deputy President for the Advisory Panel Question (APQ). He started MUN back in 2023, with HSINMUN XXI being his sixth conference and first chairing experience. He was motivated to attend HSINMUN as a chair after receiving several encouraging praises from seniors. He sees chairing as a role requiring dedication and leadership, both traits he believes he can display at this year's conference. James is most looking forward to seeing delegates step out of their comfort zone and come up with creative solutions through teamwork. He emphasizes the importance of establishing pillars of justice and stability in all facets of society, whether in politics, economics, or environment. Outside of MUN, he likes to play the violin in the school orchestra. Additionally, he enjoys playing badminton and reading. He believes that the issue of his conference about women's rights is just as urgent as it is difficult because of the deeply rooted sexism and prejudice in the system. Therefore, he greatly strives for meaningful change. He suggests new delegates to do the same and never be afraid to ask thoughtful questions and speak up. Lastly, as a chair, he would like to be remembered as fun, approachable, and caring chair; someone dedicated enough to write 15 pages in his chair report.



**Deputy President
James Chu (IBSH)**

Dear Readers,

Welcome to HSINMUN XXI! We are delighted to see everyone unite, taking the initiative to address some of the world's most pressing challenges through constructive diplomatic discussions. Whether you are a delegate, student officer, advisor, or part of the press and administrative team, we hope this conference will not only allow you to enhance your understanding of global politics but also help you forge meaningful friendships and unforgettable memories.

Since the start of summer vacation, our dedicated press team has devoted countless hours of labor into crafting our Pre-Conference issue, which we are so proud to share with you all today. This edition introduces participants, especially those who contributed to making HSINMUN possible, including our beloved secretariat team, working team, student officers, and, most importantly, our keynote speaker this year, Ms. Elizabeth Margolis. Her remarkable experiences in the global health and humanitarian response field make her an inspiration to us all!

As the school year commences, we hope that all participants use HSINMUN as an opportunity to conquer any fears of public speaking and socializing and have fun. During our brief time together, the press team aims to capture the essence of the conference. We will do so through two separate issues: Pre-Conference and Post-Conference. The opening ceremony signals the beginning of HSINMUN XXI and the publication of our Pre-Conference issues. As you are reading this, the press team will already be diligently working on the next release. By the time our Post-Conference issue is released, we will have captured different aspects of HSINMUN through your passionate debates and bonding with your fellow participants. Additionally, please welcome our hard-working press team members whenever they visit your committee rooms.

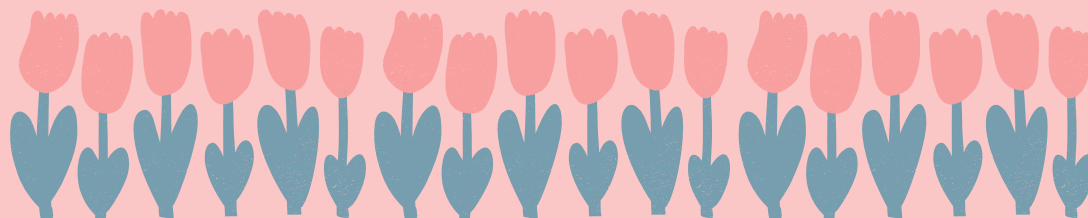
Let's make HSINMUN XXI an unforgettable experience for all!

Sincerely,
Pattie Lin, Michelle Du, and William Chu
Editor-in-Chief and Co-Editors-in-Chief

NOTES

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MASTHEAD



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